







U.S. Army 2005 MWR Leisure Needs Rusvey

Fort Monroe Virginia



BRIEFING OUTLINE

Fort Monroe

LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample
- Products

SURVEY RESULTS

- MWR Programs and Facilities
- Army Community Service
- Child and Youth Services
- Better Opportunities for Single Soldiers
- Leisure Activities
- Deployment and MWR
- Career Intentions

NEXT STEPS

PROJECT OVERVIEW

Fort Monroe

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MWR STRATEGIC BUSINESS PLANNING MODEL

COMPONENTS Monitoring Analyzing and **Analyzing** Developing Formulating **Formulating** forecasting programs and alternatives the strategic operational and the external markets business plan business evaluating environment plans plan Mission and implementati vision on statements Customer and market analysis Policies, Strategic regulations, Composite goals and mission, and evaluation objectives Programs and laws Program facilities business inventory plans Installation and analysis Planning Monitoring, projections Implementati and assessment, on guidance community and and feedback profiles assumptions Competitive Functional analysis support plans Business and Integrated Capital industry **SWOT** Improvement standards analysis s program and trends Program costs and resources analysis Contingency plans

3

METHODOLOGY

Fort Monroe

PROJECT SCOPE

- 92 sites were surveyed in 2005
 - Northeast (21 sites) Europe (20 sites)
 - Northwest (10 sites) Korea (9 sites)
 - Southeast (13 sites) Pacific (5 sites)
 - Southwest(14 sites)



- 249,555 surveys were distributed throughout the Army to four patron groups:
 - Active Duty Soldiers
 - Spouses of Active Duty Soldiers (CONUS only)
 - DA Civilians
 - Retirees (CONUS only)
- 2,781 surveys were distributed at Fort Monroe

SURVEY ADMINISTRATION

- Designed to collect information on installation MWR programs and facilities as well as the leisure activities of your potential market
- 65 multiple choice questions; 7 questions were tailored to your specific installation issues

METHODOLOGY

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SURVEY ADMINISTRATION (Continued)

- Active Duty and DA Civilian surveys distributed by installation POCs
- Spouses of Active Duty and Retiree surveys direct mailed to home addresses (CONUS only)
- Web survey option offered for the first time to all respondents

METHODOLOGY

Fort Monroe

SURVEY SAMPLE

- Four population segments
 - Active Duty

- Civilian Employees
- Spouses of Active Duty (CONUS only) Retirees (CONUS only)
- Response Rates and Confidence Intervals for each patron group and overall sample

	Survey <u>Population</u>	Surveys <u>Distributed</u>	Surveys <u>Returned</u>	Response <u>Rate</u> *	Confidence <u>Interval</u> **
Army:					
Survey Totals	1,212,240	249,555	50,651	20.91%	±.43%
Ft. Monroe:					
Active Duty	1,635	500	162	32.40%	±7.31%
Spouses of Active Duty	469	597	75	12.56%	±10.37%
Civilian Employees	2,191	700	241	34.43%	±5.96%
Retirees	1,485	984	195	19.82%	±6.54%
Total	5,780	2,781	673	24.20 %	±3.55%

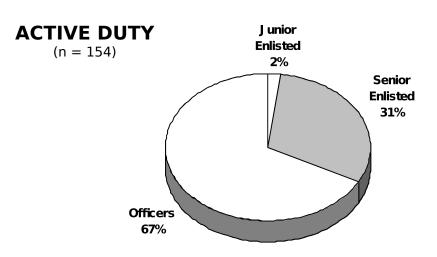
^{*} Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or under-represented. Any patron groups with fewer than 15 survey respondents do not have their data reported to protect privacy and ensure representativeness.

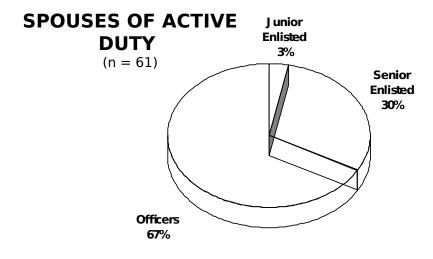
^{**}A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean: Assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be $\pm 5\%$. Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. We can be 95% confident that between 634 and 770 active duty used the gym

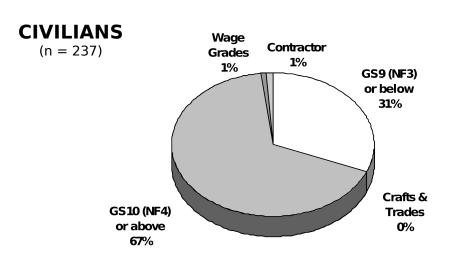
PATRON SAMPLE*

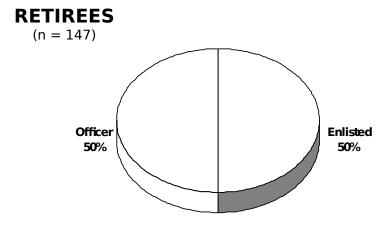
Fort Monroe

RESPONDENT POPULATION SEGMENTS









^{*}The n provided for each patron group is equal to the number of respondents who provided their rank or paygrade.

PRODUCTS

Fort Monroe

PRODUCTS

- Comprehensive installation report of survey data in electronic form
- SPSS data file provided to installation representatives for further analyses, if desired
- Installation level briefing of findings
- IMA and Army level roll-up reports and briefings

PRODUCT DISTRIBUTION

- All products provided on CD
- CD distribution to installation MWR Directors, IMA Headquarters, and U.S. Army Community and Family Support Center

MWR PROGRAMS & FACILITIES: USAGE AT FORT MONROE

Fort Monroe

MOST FREQUENTLY USED FACILITIES

Fitness Center/Gymnasium 63%
Bowling Food & Beverage 44%
Library 39%
Recreation/Community Activity Ctr.
36%

Bowling Center 35%

LEAST FREQUENTLY USED FACILITIES

BOSS 3%
Child Development Center 6%
School Age Services 6%
Cabins & Campgrounds 7%
Youth Center 8%

MWR PROGRAMS & FACILITIES: SATISFACTION AT FORT MONROE*

Fort Monroe

FACILITIES WITH HIGHEST SATISFACTION RATINGS*

Fitness Center/Gymnasium	4.83
Automotive Skills	4.63
School Age Services	4.61
Army Lodging	4.54
Swimming Pool	4.52

FACILITIES WITH LOWEST SATISFACTION RATINGS*

Cabins & Campgrounds 4.07
Youth Center 4.11
Athletic Fields 4.12
Multipurpose Sports/Tennis Courts4.22
Post Picnic Area 4.26

^{*}Programs and facilities were rated on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied

MWR PROGRAMS & FACILITIES: QUALITY AT FORT MONROE*

Fort Monroe

FACILITIES WITH HIGHEST QUALITY RATINGS*

Fitness Center/Gymnasium	4.76
Army Lodging	4.57
School Age Services	4.54
Swimming Pool	4.51
Automotive Skills	4.50

FACILITIES WITH LOWEST QUALITY RATINGS*

Athletic Fields 3.92
Multipurpose Sports/Tennis Courts4.03
Post Picnic Area 4.05
Cabins & Campgrounds 4.08
Youth Center 4.20

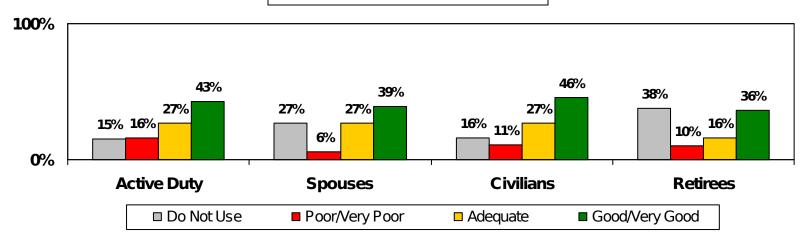
of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

^{*}Programs and facilities were rated on a 5 point scale: 5 = Very Good and 1 = Very Poor. These ratings are an average

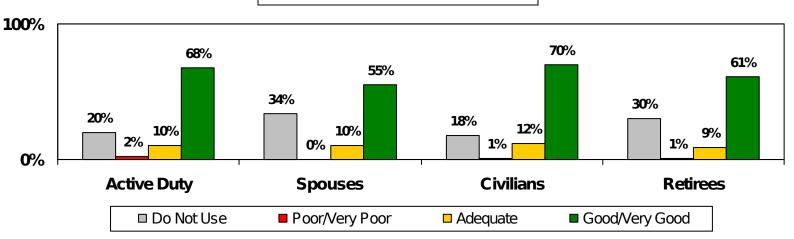
MWR PROGRAMS & FACILITIES: FOOD AND BEVERAGE SERVICES QUALITY

Fort Monroe





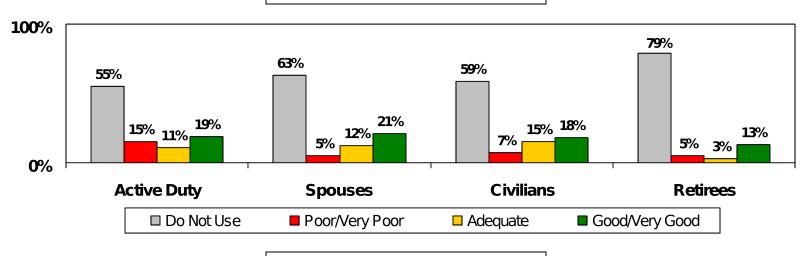
Quality of Off-Post Services



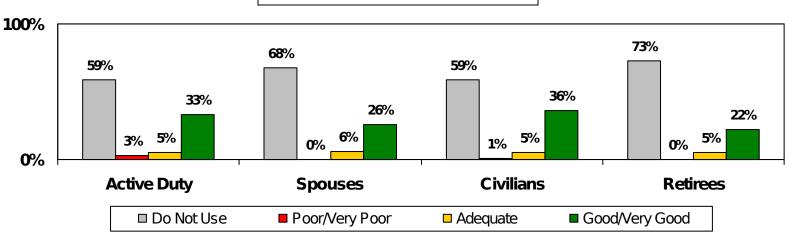
MWR PROGRAMS & FACILITIES: CATERING SERVICES QUALITY

Fort Monroe





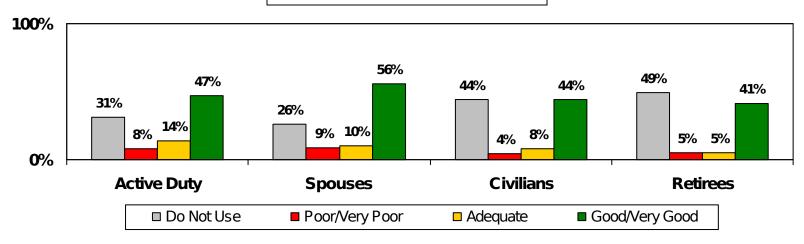
Quality of Off-Post Services



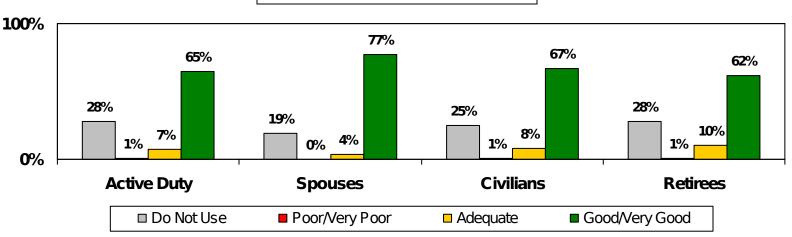
MWR PROGRAMS & FACILITIES: ENTERTAINMENT SERVICES QUALITY

Fort Monroe

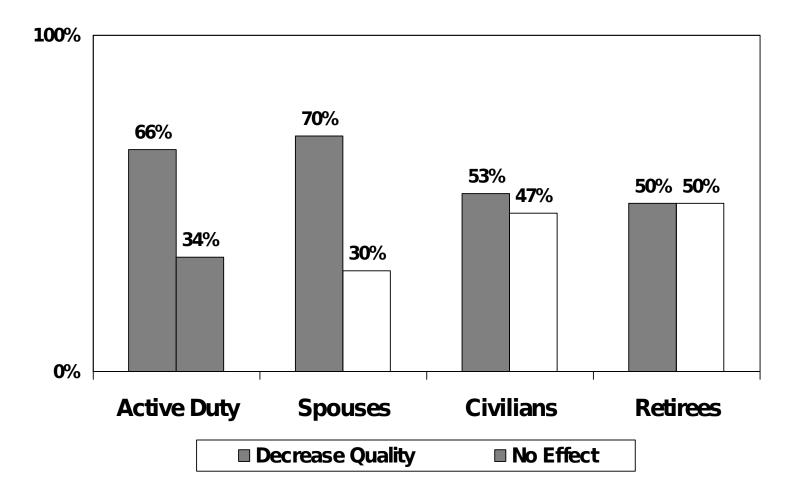




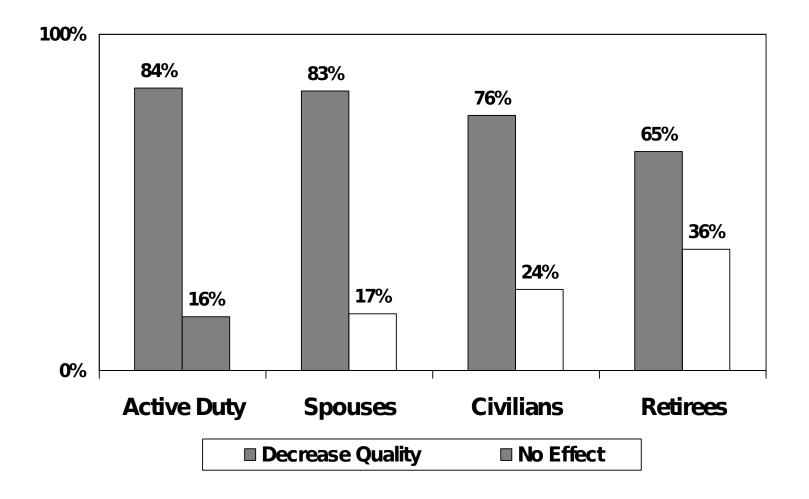
Quality of Off-Post Services



CLUB PROGRAM ELIMINATION EFFECT ON ARMY



MWR PROGRAMS & FACILITIES: RECREATION PROGRAM ELIMINATION EFFECT ON ARMY QOL



MWR PROGRAMS & SERVICES: MOST AND LEAST IMPORTANT ACTIVITIES/PROGRAMS

Fort Monroe

Top 7 Activities/Programs

Fitness Center/Gymnasium Army Lodging	82% 65%
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Child Development Center	55%
Library	54%
Swimming Pool	46%
Youth Center	45%
Athletic Fields	44%

Respondents were asked to select the 7 most important and 7 least important activities and programs offered on an Army installation.

RV park	69%
Car Wash	62%
Golf Course Pro Shop	61%
Golf Course Food & Beverage	52%
Golf Course	52%
Bowling Pro Shop	49%
Cabins & Campgrounds	46%

Bottom 7 Activities/Programs

MWR PROGRAMS & SERVICES: SOURCES OF INFORMATION*

WHERE DO YOU GET INFORMATION?	ACTIVE DUTY	SPOUSES	CIVILIANS	RETIREES	TOTAL
Internet	39%	29%	43%	18%	35%
E-mail	80%	20%	84%	25%	63 %
Friends and neighbors	30%	49%	22%	27%	28%
Family Readiness Groups (FRGs)	2%	4%	1%	3%	2%
Bulletin boards on post	27%	28%	27%	19%	25%
Post newspaper	50 %	58%	65%	56%	58 %
MWR publications	27%	19%	45%	25%	33%
Radio	4%	10%	3%	7%	5%
Television	7%	10%	3%	9%	6%
My child(ren) let(s) me know	4%	7%	1%	2%	3%
Other unit members or co-workers	28%	13%	26%	9%	21%
Unit or post commander or supervisor	11%	10%	9%	4%	8%
Marquees/billboards	29%	23%	29%	15%	25%
Flyers	27%	29%	31%	28%	29%
Other	0%	6%	2%	15%	5%
I never hear anything	1%	13%	1%	13%	5%

^{*}The top 3 sources of MWR information are shaded for each patron group and the total population.

MWR PROGRAMS/SERVICES: GENERATE FEELING THAT THE ARMY CARES ABOUT ITS PEOPLE*

MWR PROGRAM/SERVICE	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Army Child and Youth Services	96%	95%
Better Opportunities for Single Soldiers	50%	N/A
Army Community Service	61%	62%
MWR Programs and Services	93%	86%

^{*} Positive = moderate, great or very great extent

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - ACTIVE DUTY

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	61%	85%	15%
Outreach programs	36%	73%	27%
Family Readiness Groups	40%	87%	13%
Relocation Readiness Program	74%	95%	5%
Family Advocacy Program	64%	82%	18%
Crisis intervention	34%	88%	13%
Money management classes, budgeting assistance	53%	81%	19%
Financial counseling, including tax assistance	63%	86%	14%
Consumer information	35%	76%	24%
Employment Readiness Program	38%	82%	18%
Foster child care	15%	57%	43%
Exceptional Family Member Program	57%	79%	21%
Army Family Team Building	49%	88%	12%
Army Family Action Plan	47%	76%	24%

^{*} Percentage of Active Duty users

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - SPOUSES

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	68%	86%	14%
Outreach programs	47%	50%	50%
Family Readiness Groups	59%	85%	15%
Relocation Readiness Program	74%	88%	12%
Family Advocacy Program	60%	67%	33%
Crisis intervention	51%	60%	40%
Money management classes, budgeting assistance	52%	78%	22%
Financial counseling, including tax assistance	66%	92%	8%
Consumer information	40%	83%	17%
Employment Readiness Program	58%	73%	27%
Foster child care	30%	67%	33%
Exceptional Family Member Program	67%	80%	20%
Army Family Team Building	52%	64%	36%
Army Family Action Plan	49%	91%	9%

^{*} Percentage of Spouses of Active Duty Member users

POSITIVE IMPACTS ON ACTIVE DUTY AND

POSITIVE* ACS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Satisfaction with my job	43%	38%
Personal job performance/readiness	41%	30%
Unit cohesion and teamwork	44%	32%
Unit readiness	47%	32%
Relationship with my spouse	36%	30%
Relationship with my children	42%	24%
My family's adjustment to Army life	43%	53%
Family preparedness for deployments	48%	50%
Ability to manage my finances	39%	24%
Feeling that I am part of the military community	50%	57%

^{*} Positive = moderate, great or very great extent

POSITIVE IMPACTS ON ACTIVE DUTY AND SPOUSES

POSITIVE* CYS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Helps minimize lost duty/work time due to lack of child care/youth sponsorship options	88%	85%
Helps minimize lost duty/work time due to lack of child care/youth services	85%	79%
Plays a role in influencing my decision/my spouse's decision to remain in the Army	67%	60%
Allows me to work outside my home	67%	75%
Allows me to work at home	58%	56%
Offers me an employment opportunity within the CYS program	53%	33%
Allows me/my spouse to better concentrate on my/our job(s)	87%	71%
Provides positive growth and development opportunities for my children	83%	85%

^{*} Positive = moderate, great or very great extent

(BOSS):

POSITIVE IMPACTS ON ACTIVE DUTY

POSITIVE* BOSS IMPACTS	ACTIVE DUTY
Satisfaction with my job	25%
Personal job performance/readiness	29%
Unit cohesion and teamwork	33%
Unit readiness	43%
Ability to manage my finances	38%
Feeling that I am part of the military community	40%
Relationship with my children (single parents)	14%
My family's adjustment to Army life (single parents)	14%
Family preparedness for deployments (single parents)	25%

^{*} Positive = moderate, great or very great extent

PREFERENCES OVERALL AND BY PATRON

Fort Monroe

Top 10 Leisure Activities for All Respondents

Watching TV, videotapes, and DVDs62%		
Entertaining guests at home	62%	
Going to movie theaters	57%	
Internet access/applications (home) 57%		
Going to beaches/lakes	52%	
Special family events	48%	
Plays/shows/concerts	42%	
Gardening	42%	
Festivals/events	39%	
Walking	39%	

Top 5 for Active Duty

Internet access/applications (home) 64%		
Entertaining guests at home	62%	
Going to beaches/lakes	61%	
Going to movie theaters	52%	
Special family events	50%	

Top 5 for Spouses of Active Duty

Entertaining guests at home	78%
Going to movie theaters	72%
Special family events	67%
Going to beaches/lakes	64%
Internet access/applications (hom	e)64%

Top 5 for Civilians

Watching TV, videotapes, and DVDs78%
Going to movie theaters 63%
Entertaining guests at home 59%
Internet access/applications (home)54%
Festivals/events 49%

Top 5 for Retirees

Watching TV, videotapes, and DVDs 67%
Entertaining guests at home 60%
Going to movie theaters 50%
Internet access/applications (home) 49%
Going to beaches/lakes 42%

LEISURE ACTIVITIES: PREFERENCES BY ACTIVITY CATEGORY

Team Sports		
Softball	13%	
Basketball	10%	
Soccer	8%	
Volleyball	7%	
Self-directed sports tournaments	6%	

Outdoor Recreation		
Going to beaches/lakes	52%	
Picnicking	31%	
Fishing	27%	
Bicycle riding/mountain biking	22%	
Camping/hiking/backpacking	18%	

Social	
Entertaining guests at home	62%
Special family events	48%
Happy hour/social hour	30%
Dancing	26%
Night clubs/lounges	25%

Sports and Fitness	
Walking	39%
Cardiovascular equipment	31%
Weight/strength training	23%
Running/jogging	21%
Bowling	20%

Entertainment		
Watching TV, videotapes, and DVDs62%		
Going to movie theaters	57%	
Plays/shows/concerts	42%	
Festivals/events	39%	
Live entertainment	35%	

Special Interests	
Internet access/applications (home)57%
Gardening	42%
Automotive maintenance & repair	35%
Automotive detailing/washing	29%
Digital photography	28%

LEISURE ACTIVITIES: MARKET SHARE OF ACTIVITY PREFERENCES ON POST*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	OVERALL PARTICIPATION
Reading	35%	N/A	35%
Reference/research services	27%	N/A	27%
Internet access (library)	26%	N/A	26%
Multi-media (videos, DVDs, CDs)	26%	N/A	26%
Cardiovascular equipment	25%	7%	31%
Study/self development	20%	N/A	20%
Walking	19%	20%	39%

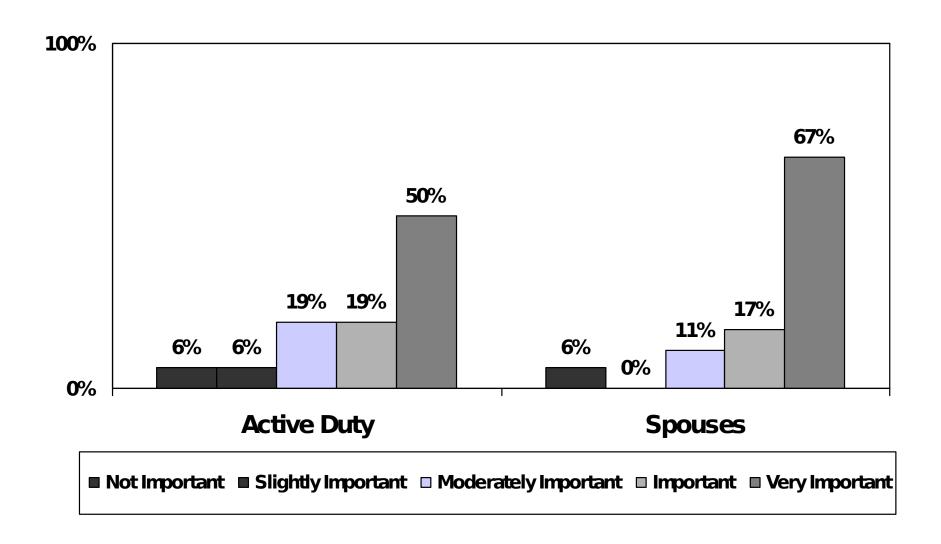
^{*}Top 7 leisure activity preferences ranked by on-post participation.

LEISURE ACTIVITIES: MARKET SHARE OF SPECIAL INTEREST ACTIVITY PREFERENCES BY LOCATION*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	PARTICIPATED PRIMARILY AT HOME	OVERALL PARTICIPATION
Internet access/applications (home)	8%	4%	45%	57%
Gardening	2%	4%	36%	42%
Automotive maintenance & repair	15%	10%	9%	35%
Automotive detailing/washing	2%	10%	17%	29%
Digital photography	1%	8%	18%	28%
Computer games	1%	1%	22%	24
Trips/touring	1%	18%	0%	19%

^{*}Top 7 special interest activity preferences ranked by overall participation.

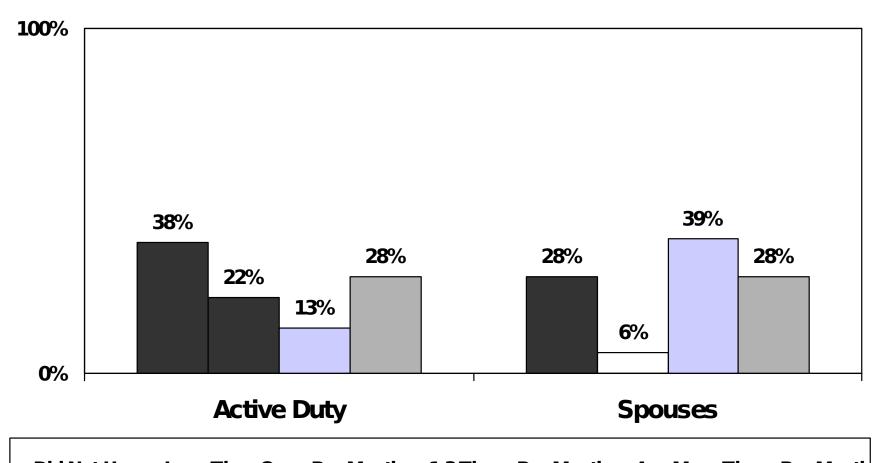
DEPLOYMENT AND MWR: IMPORTANCE OF ACCESS TO MWR DURING DEPLOYMENT



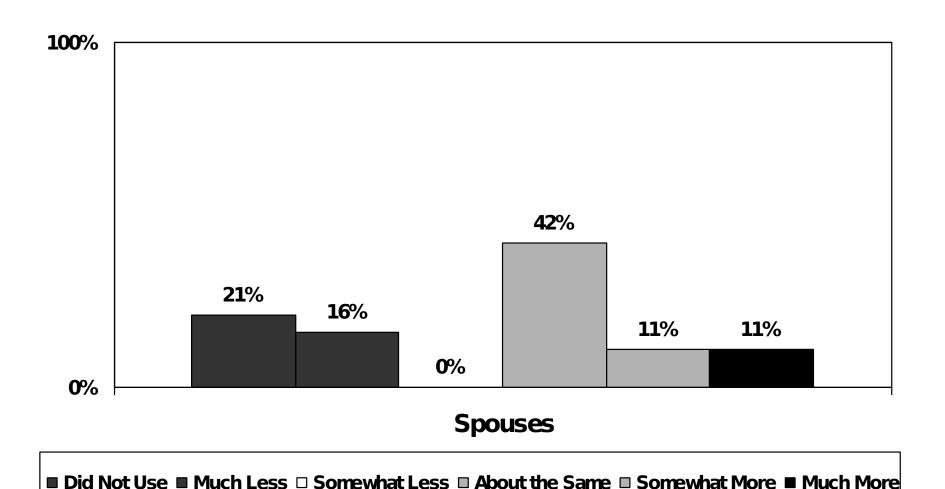
DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT IN THEATER OR AT HOME

Monroe INSTALLATION





DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT COMPARED TO NON-DEPLOYMENT



ACTIVE DUTY AND SPOUSES OF ACTIVE DUTY

Current Plans About Making the Military Your Career	ACTIVE DUTY
Definitely will not make military a career	3%
Probably will not make military a career	1%
Undecided	3%
Probably will make military a career	13%
Definitely will make military a career	79%

Do You Want Your Spouse to Make the Military His/Her Career?	SPOUSES OF ACTIVE DUTY
No	4%
Not Sure	10%
Yes	85%

NEXT STEPS

Fort Monroe

INSTALLATION REPORTS

- Review information on 91 leisure activities and up to 40 MWR facilities
- Share with Commander and program managers

DATA APPLICATIONS

- Action planning for program change and enhancement
- Strategic business planning
- Five year program planning
- Priorities for Project Validation Assessments
- Follow-up focus groups on items of interest or for clarification of findings
- Input into the Installation Status Report (ISR)